

# RESOURCES AND CORPORATE PERFORMANCE SCRUTINY COMMITTEE

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TUESDAY, 21 FEBRUARY 2023 AT 6.30 PM  
COMMITTEE ROOM 3, CROWDALE CENTRE, 218 EVERSOLT STREET, LONDON,  
NW1 1BD

Enquiries to: Ben Lynn, Committee Services  
E-Mail: [ben.lynn@camden.gov.uk](mailto:ben.lynn@camden.gov.uk)  
Telephone: 020 7974 5653 (Text phone prefix 18001)  
Fax No: 020 7974 5921

## MEMBERS

Councillor Linda Chung (Chair) (LD)

Councillors Rebecca Filer (L), Edmund Frondigoun (L), Liam Martin-Lane (L), Andrew Parkinson (C), Will Prince (L), Jonathan Simpson (L) and James Slater (L)

## SUBSTITUTE MEMBERS

Councillors Ajok Athian (L), Nina De Ayala Parker (L), Julian Fulbrook (L), Lorna Greenwood (L), Matthew Kirk (LD), Izzy Lenga (L), Nazma Rahman (L) and Gio Spinella (C)

L = Labour, LD = Liberal Democrat C = Conservative

Issued on: Monday, 13 February 2023

## **CROWDALE CENTRE CORONAVIRUS AND FIRE EVACUATION MEASURES**

Everyone is welcome to observe public meetings in Camden, and all public meetings will be webcast live at [www.camden.gov.uk/webcast](http://www.camden.gov.uk/webcast).

If you are planning to attend a meeting in person, please note the following:-

- If you are feeling unwell, please do not attend.
- Hand sanitiser will be available – please sanitise on arrival and at regular intervals during your visit.

If the fire alarm sounds continuously, or if you are instructed to do so, leave the building quickly and calmly by the nearest available exit. Do not stop to collect personal belongings. Fire exit doors are clearly marked and lead via the staircases to Crowndale Road or Eversholt Street.

Do not use the lifts. If you are a wheelchair user or have a mobility problem which prevents you from using the staircases, please proceed to the lift lobby area where you will be evacuated from the building.

Do not wait immediately outside the building – proceed to Oakley Square and await further instructions.

### **MEETINGS IN CAMDEN**

Agendas for public meetings are available in advance on the Council's website at [www.camden.gov.uk](http://www.camden.gov.uk). If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), please write to the Committee Officer listed on the front of the agenda. The deadline for deputation requests for this meeting is **5pm on Friday, 17 February 2023**. If your deputation request is accepted, the option to make your deputation remotely via Microsoft Teams will be available.

The Council is allowed to discuss some items in private, although this does not happen often – any such items will be discussed at the end of the meeting and you will be asked to leave at this point. Any members of the public joining the meeting remotely will also be asked to leave.

Members of the public have a right to film, record or photograph public meetings for reporting purposes. This does not apply to any of the Council's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting from a meeting. You may be asked to stop filming, photographing or recording a meeting if the Chair feels that the activity is disrupting the meeting.

This meeting will be webcast and can be watched live or viewed for twelve months afterwards at [www.camden.gov.uk/webcast](http://www.camden.gov.uk/webcast). If you are attending a meeting but do not wish to appear on the webcast you are advised to sit in the public gallery.

If you have any views or questions about meetings at Camden Council please call Committee Services on 020 7974 1915.

Gender inclusive minutes: Camden seeks to write the minutes of its committees in a way that does not misgender individuals. If you are contributing to the meeting and you wish to let us know what your pronouns are, please contact the Committee Officer named on the front of this agenda. Otherwise, we will use job titles, full names or neutral terminology. We will not assume gender.

### **WEBCASTING NOTICE**

**This meeting will be broadcast live by the Council via [www.camden.gov.uk/webcast](http://www.camden.gov.uk/webcast). The whole of the meeting will be filmed and recorded, except where there are confidential or exempt items, and the footage will be on the website for at least 12 months. A copy of it will also be retained in accordance with the Council's data retention policy.**

**If you make a representation to the meeting you will be deemed by the Council to have consented to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.**

**The Council is obliged by law to allow members of the public to take photographs, film, audio-record, blog or tweet the proceedings at public meetings. The Council will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.**

**We have a privacy notice that explains our use of webcasting data which you can see at [www.camden.gov.uk/webcast](http://www.camden.gov.uk/webcast)**

**If you have any queries regarding webcasting or the recording of meetings by the public, please contact the webcasting co-ordinator on 020 7974 5653.**

**RESOURCES AND CORPORATE PERFORMANCE SCRUTINY  
COMMITTEE  
21 FEBRUARY 2023**

**THERE ARE NO PRIVATE REPORTS**

**PLEASE NOTE THAT PART OF THIS MEETING MAY NOT BE OPEN TO THE PUBLIC AND PRESS BECAUSE IT MAY INVOLVE THE CONSIDERATION OF EXEMPT INFORMATION WITHIN THE MEANING OF SCHEDULE 12A TO THE LOCAL GOVERNMENT ACT 1972, OR CONFIDENTIAL WITHIN THE MEANING OF SECTION 100(A)(2) OF THE ACT.**

**AGENDA**

**Wards**

**1. GUIDANCE ON HYBRID MEETINGS**

To agree the procedures for the operation of hybrid meetings.

(Pages 9 -  
14)

**2. APOLOGIES**

**3. DECLARATIONS BY MEMBERS OF STATUTORY DISCLOSABLE PECUNIARY INTERESTS, COMPULSORY REGISTERABLE NON-PECUNIARY INTERESTS AND VOLUNTARY REGISTERABLE NON-PECUNIARY INTERESTS IN MATTERS ON THIS AGENDA**

**4. ANNOUNCEMENTS**

**Broadcast of the meeting**

The Chair to announce the following: 'In addition to the rights by law that the public and press have to record this meeting, I would like to remind everyone that this meeting is being broadcast live by the Council to the Internet and can be viewed on our website for twelve months after the meeting. After that time, webcasts are archived and can be made available upon request.'

If you have asked to address the meeting, you are deemed to be consenting to having your contributions recorded and broadcast, including video when switched on, and to the use of those sound recordings and images for webcasting and/or training purposes.'

**Any other announcements**

**5. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR CONSIDERS URGENT**

**6. DEPUTATIONS (IF ANY)**

**7. MINUTES**

To approve and sign the minutes of the meeting held on 12 December 2022. (Pages 15 - 20)

**8. 2023/24 REVENUE ESTIMATES AND COUNCIL TAX SETTING**

**All Wards**

Cabinet Member for Finance and Cost of Living.

(Pages 21 - 88)

In summary this report:

- Presents budget and funding proposals that will enable the Council to balance its budget in 2023/24 and utilise available resources towards the achievement of We Make Camden outcomes. Including investment in key areas of support for residents across the borough.
- Provides an update on the overall medium-term financial position for the Council, including detail from the Local Government Finance Settlement for 2023/24, and provides updates on other government announcements and the main areas of financial risk.
- Recommends a council tax increase of 4.99%, made up of:
  - A rise of 2.99% in the 2022/23 core council tax level to support council funding at large, and;
  - A rise of 2% from the levying of an Adult Social Care Precept to support the Council in its response to the unprecedented demographic and demand pressures facing adult social care.
- Sets out the required level of council tax income to balance the budget as:
  - £135,714,867 which equates to a proposed Camden element of council tax of £1,466.02 at the Band D level for residents not in garden squares.
- Sets out the Garden Squares Levies for 2023/24.
- Sets out the proposed Greater London Authority precept at £434.14, for Band D properties, an increase of 9.7% on last

year (subject to Greater London Authority approval of the budget), making the total council tax charge at Band D £1,900.16.

- Includes the Executive Director Corporate Services' assessment of the adequacy of general balances available to manage financial risk and the robustness of the budget.
- Recommends fees and charges for approval by Cabinet and by Council where required.

## **9. IMPROVING THE CITIZEN EXPERIENCE**

**All Wards**

Report of the Cabinet Member for Finance and Cost of Living.

(Pages 89 -  
104)

Report of the Director of Customer Services.

This report sets out the Council's ambitious agenda for change and improvement in how residents and other citizens can easily and effectively get the information, support and services they need, ensuring that no-one is left behind and our approach recognises individual strengths and needs.

As such the agenda for change is a cross-council objective and a new project started in late 2022 to fundamentally review the Council's approach to citizen interaction. This report provides an update on this project alongside providing data and insight into the experiences of the Customer Services and Registration Service, the Council's highest volume 'front door'.

## **10. COMMUNITY INVESTMENT PROGRAMME (CIP) – CIP ANNUAL REPORT**

**All Wards**

Report of the Director of Development.

(Pages 105 -  
124)

Camden's Community Investment Programme (CIP) is one of the largest and most successful municipal housebuilding programmes in the UK. CIP has built over 1,000 homes in the last 10 years and is continuing to deliver more affordable housing in the borough as quickly as possible to better support the needs of local communities.

The 2022 CIP Annual report contains an update on progress on CIP schemes and an overview of the market.

## **11. WE MAKE CAMDEN: STATE OF THE BOROUGH REPORT**

**All Wards**

The report of the Director of Strategy and Policy Design.

(Pages 125 -

This report provides an update on the development of the annual State of the Borough report and summit process, explains its purpose and origins, presents the findings of the first iteration of this annual report and seeks input from scrutiny committees, and thereafter the approval of Council to continue to develop this report for the longer term. It is hoped that the State of the Borough report will be a useful tool and source of information for both the Council itself, partners, and Camden's communities.

The development of a State of the Borough report was agreed as part of the approval of the We Make Camden (WMC) strategy by Cabinet in March 2022. The State of the Borough report is a summary of data and evidence which tells us about life in the borough, with an emphasis on resident and community wellbeing. It is part of wider work to deepen the WMC strategy and support its delivery. The report is aligned to the ambitions and outcomes of WMC and the emerging Good Life Camden measurement framework. The report and associated measurement framework form a key part of the Council's approach to insight and accountability linked to We Make Camden.

It is intended that the report will support a range of council functions, including but not limited to being a key source of evidence to inform the work of Scrutiny Committees, and as an evidence base and reference point for the Leaders annual statement.

**12. WORK PROGRAMME 2022/23 AND ACTION TRACKER**

**All Wards**

Report of the Executive Director Corporate Services.

(Pages 221 -  
228)

This paper provides an outline of the 2022/23 work programme and provides an update on actions requested at previous meetings of the Committee in the Action Tracker.

**13. ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

**AGENDA ENDS**