

RESOURCES AND CORPORATE PERFORMANCE SCRUTINY COMMITTEE

TUESDAY, 12 NOVEMBER 2024 AT 6.30 PM
COMMITTEE ROOM 2, TOWN HALL, JUDD STREET, LONDON WC1H 9JE

Enquiries to: Ben Lynn, Committee Services
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Telephone: 020 7974 5653 (Text phone prefix 18001)

MEMBERS

Councillor Linda Chung (Chair) (LD)
Councillors Rebecca Filer (L), Edmund Frondigoun (L), Liam Martin-Lane (L), Jenny Mulholland (L), Andrew Parkinson (C), Jonathan Simpson (L) and Robert Thompson (L)

SUBSTITUTE MEMBERS

Councillors Steve Adams (C), Ajok Athian (L), Nina De Ayala Parker (L), Julian Fulbrook (L), Lorna Greenwood (L), Matthew Kirk (LD), Izzy Lenga (L) and Nazma Rahman (L)

L = Labour, C = Conservative

Issued on: Monday, 4 November 2024

CAMDEN TOWN HALL FIRE/EMERGENCY EVACUATION PROCEDURE

If the fire alarm sounds continuously, or if you are instructed to do so, leave the building quickly and calmly by the nearest available exit. Do not stop to collect personal belongings. Fire exit doors are clearly marked and lead via the staircases to Judd Street or Euston Road.

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MEETINGS IN CAMDEN

Agendas for public meetings are available in advance on the Council's website at www.camden.gov.uk. If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), please write to the Committee Officer listed on the front of the agenda. The deadline for deputation requests for this meeting is **5pm on Friday, 8 November 2024**. If your deputation request is accepted, the option to make your deputation remotely via Microsoft Teams will be available.

The Council is allowed to discuss some items in private, although this does not happen often – any such items will be discussed at the end of the meeting and you will be asked to leave at this point. Any members of the public joining the meeting remotely will also be asked to leave.

Members of the public have a right to film, record or photograph public meetings for reporting purposes. This does not apply to any of the Council's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting from a meeting. You may be asked to stop filming, photographing or recording a meeting if the Chair feels that the activity is disrupting the meeting.

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If you have any views or questions about meetings at Camden Council please call Committee Services on 020 7974 1915.

Gender inclusive minutes: Camden seeks to write the minutes of its committees in a way that does not misgender individuals. If you are contributing to the meeting and you wish to let us know what your pronouns are, please contact the Committee Officer named on the front of this agenda. Otherwise, we will use job titles, full names or neutral terminology. We will not assume gender.

WEBCASTING NOTICE

This meeting will be broadcast live by the Council via www.camden.gov.uk/webcast. The whole of the meeting will be filmed and recorded, except where there are confidential or exempt items, and the footage will be on the website for at least 12 months. A copy of it will also be retained in accordance with the Council's data retention policy.

If you make a representation to the meeting you will be deemed by the Council to have consented to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes.

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We have a privacy notice that explains our use of webcasting data which you can see at www.camden.gov.uk/webcast

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**RESOURCES AND CORPORATE PERFORMANCE SCRUTINY
COMMITTEE
12 NOVEMBER 2024**

THERE ARE NO PRIVATE REPORTS

AGENDA

Wards

1. APOLOGIES

**2. DECLARATIONS BY MEMBERS OF STATUTORY DISCLOSABLE
PECUNIARY INTERESTS, COMPULSORY REGISTERABLE NON-
PECUNIARY INTERESTS AND VOLUNTARY REGISTERABLE
NON-PECUNIARY INTERESTS IN MATTERS ON THIS AGENDA**

3. ANNOUNCEMENTS (IF ANY)

4. DEPUTATIONS (IF ANY)

Requests to speak at the Committee on a matter within its terms of reference must be made in writing to the clerk named on the front of this agenda by 5pm two working days before the meeting.

**5. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR
CONSIDERS URGENT**

6. MINUTES

To approve and sign the minutes of the meeting held on 8th October 2024.

(Pages 7 -
10)

7. OUR WE MAKE CAMDEN MISSIONS APPROACH

Report of the Director of Strategy, Design and Insight

(Pages 11 -
26)

This report updates on how the Council has approached setting, understanding, impacting and measuring the four Camden Missions agreed in December 2021 that sit at the heart of our We Make Camden strategy (agreed in April 2022). It summarises what we mean by our ambition to become a missions-orientated Council, and how we

want to work with staff, citizens and partners across the Borough in taking a new approach to tackling complex problems and making real change. Our Missions are both about making this change, and also about learning new ways for Councils and public sector organisations to engage, catalyse, convene and facilitate innovation and community activity in places and across sectors.

This report summarises the alignment between mission ways of working and our principles, ambitions and approaches set out in We Make Camden and The Way We Work. Since agreeing them in late 2021, we have made significant progress in understanding the challenges, issues, and gaps associated with the issues our Missions highlight. We have also invested in community, organisational and partner capacity to deliver our Missions – embodied in our Community Wealth Fund, our Good Life Camden resident prosperity framework and our We Make Camden kit. We have also invested in producing transparent and accessible updates, data and insight on our Missions and on the issues occurring in our Borough – our annual State of the Borough report contains data and measures aligned with our Missions as well as evidence on what is happening across Camden relevant to our We Make Camden priorities. We are also part of a growing number of public sector organisations taking a missions approach, and we welcome the opportunity to share learning and best practice as part of this network, including central Government.

We welcome the opportunity to work with Councillors on our Missions. This report provides a summary of our missions-orientated work overall including key capacity building and we are encouraging Scrutiny Committees to receive further, more focused updates on each Mission relevant to their Committee terms of reference.

8. WE MAKE CAMDEN PARTNERSHIP STRATEGY

All Wards

Report of the Director of Participation, Partnerships and Communications

(Pages 27 - 34)

This report updates on Camden's We Make Camden partnerships approach. It focuses on non-contractual and non-statutory partnerships that we are developing in response to the shared goals set out in We Make Camden and through a Missions approach.

A lot of our recent work has been on developing new partnership relationships and networks, with a view to enabling local organisations to find new inspiration and opportunities to contribute towards delivering We Make Camden and the missions, drawing on their wide range of levers, resources and expertise.

While we already have a range of longstanding good practice in local partnerships, we currently in the process of adding more rigour and infrastructure, combined with clarity of partnership asks in order to

enhance what is already a rich partnership landscape.

Our aim is to secure more action and impact from a wide range of partners, by connecting across business, public sector, higher education, voluntary and community sector partners, as well as with citizens and groups leading social action. Through building relationships across these various groups, we are opening up and creating new connections and opportunities that will help us deliver our We Make Camden missions.

9. WORK PROGRAMME 2024/25 AND ACTION TRACKER

All Wards

Report of the Executive Director Corporate Services

(Pages 35 -
42)

This paper provides an outline of the 2023/24 work programme and provides an update on actions requested at previous meetings of the Committee in the Action Tracker.

10. ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT

AGENDA ENDS

The date of the next meeting will be Monday, 9 December 2024 at 6.30 pm in Committee Room 1, Town Hall, Judd Street, London WC1H 9JE.