

CABINET

WEDNESDAY, 6 DECEMBER 2017 AT 7.00 PM
THE COUNCIL CHAMBER, TOWN HALL, JUDD STREET, LONDON WC1H 9JE

Enquiries to: Vicky Wemyss-Cooke, Committee Services
E-Mail: vicky.wemyss-cooke@camden.gov.uk
Telephone: 020 7974 5726 (Text phone prefix 18001)
Fax No: 020 7974 5921

MEMBERS

Councillor Georgia Gould, Leader of the Council (L)
Councillor Meric Apak, Cabinet Member for Better Homes (L)
Councillor Danny Beales, Cabinet Member for Investing in Communities (L)
Councillor Patricia Callaghan, Cabinet Member for Tackling Health Inequality & Promoting Independence and Deputy Leader (L)
Councillor Abdul Hai, Cabinet Member for Young People and Cohesion (L)
Councillor Adam Harrison, Cabinet Member for Improving Camden's Environment (L)
Councillor Angela Mason, Cabinet Member for Best Start in Life (L)
Councillor Richard Olszewski, Cabinet Member for Finance and Transformation (L)
Councillor Nadia Shah, Cabinet Member for Safer Communities (L)
Councillor Jonathan Simpson, Cabinet Member for Promoting Culture and Communities (L)

L = Labour

Issued on: Tuesday, 28 November 2017

CAMDEN TOWN HALL FIRE/EMERGENCY EVACUATION PROCEDURE

If the fire alarm sounds continuously, or if you are instructed to do so, leave the building quickly and calmly by the nearest available exit. Do not stop to collect personal belongings. Fire exit doors are clearly marked and lead via the staircases to Euston Road/Bidborough Street or Judd Street.

Do not use the lifts. If you are a wheelchair user or have a mobility problem which prevents you from using the staircases, please proceed to the lift lobby area where you will be evacuated from the building.

Do not wait immediately outside the building – proceed to Queen Alexandra Mansions on Judd Street and await further instructions.

MEETINGS IN CAMDEN

Everyone is welcome to come to the public meetings in Camden and agendas for these meetings are available in advance on the Council's website at www.camden.gov.uk. If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), please write to the Committee Officer listed on the front of the agenda. The deadline for deputation requests for this meeting is **5pm on Monday, 4 December 2017**.

The Council is allowed to discuss some items in private, although this does not happen often – any such items will be discussed at the end of the meeting and you will be asked to leave at this point.

Members of the public have a right to film, record or photograph public meetings for reporting purposes. This does not apply to any of the Council's meetings which are private or not open to the public. Laws on public order offences and defamation still apply, and you should exercise your rights with responsibility. Please respect the views of others when reporting from a meeting.

You may be asked to stop filming, photographing or recording a meeting if the Chair feels that the activity is disrupting the meeting.

This meeting will be webcast and can be watched live or viewed for six months afterwards at www.camden.gov.uk/webcast. If you are attending a meeting but do not wish to appear on the webcast you are advised to sit in the public gallery.

If you have any views or questions about meetings at Camden Council please call Committee Services on 020 7974 1915.

WEBCASTING NOTICE

This meeting will be filmed by the Council for live and/or subsequent broadcast on the Council's website. The whole of the meeting will be filmed, except where there are confidential or exempt items, and the footage will be on the website for 6 months. A copy of it will also be retained in accordance with the Council's data retention policy.

If you make a representation to the meeting you will be deemed by the Council to have consented to being filmed. By entering the body of the Chamber you are also consenting to being filmed by Camden and to the possible use of those images and sound recordings for webcasting and/or training purposes. If you do not wish to have your image captured you should sit in the public gallery area.

In addition, the Council is obliged by law to allow members of the public to take photographs, film, audio-record, blog or tweet the proceedings at public meetings. The Council will only seek to prevent this should it be undertaken in a disruptive or otherwise inappropriate manner.

If you have any queries regarding webcasting or the recording of meetings by the public, please contact the webcasting co-ordinator on 020 7974 6884.

**CABINET
6 DECEMBER 2017**

PLEASE NOTE THAT PART OF THIS MEETING MAY NOT BE OPEN TO THE PUBLIC AND PRESS BECAUSE IT MAY INVOLVE THE CONSIDERATION OF EXEMPT INFORMATION WITHIN THE MEANING OF SCHEDULE 12A TO THE LOCAL GOVERNMENT ACT 1972, OR CONFIDENTIAL WITHIN THE MEANING OF SECTION 100(A)(2) OF THE ACT.

AGENDA

Wards

- 1. APOLOGIES**
- 2. DECLARATIONS BY MEMBERS OF PECUNIARY AND NON-PECUNIARY INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**
- 3. DEPUTATIONS**
- 4. ANNOUNCEMENTS**

Webcasting of the Meeting

The Chair to announce the following: "In addition to the rights by law that the public and press have to record and film public meetings, I would like to remind everyone present that this meeting will be broadcast live by the Council to the Internet and will be capable of repeated viewing and copies of the recording could be made available to those that request them.

If you are seated in the chamber it is likely that the Council's cameras will capture your image and you are deemed to be consenting to being filmed and to the use of those images and sound recordings for webcasting and/or training purposes. If you are addressing the Committee your contribution will be recorded and broadcast unless you have already indicated that you do not wish this to happen.

If you wish to avoid appearing on the Council's webcast you should move to one of the galleries."

Any Other Announcements

- 5. NOTIFICATION OF ANY ITEMS OF BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT**

6. REPRESENTATIONS RECEIVED ABOUT WHY THE MEETING SHOULD BE OPEN TO THE PUBLIC

On occasions part of a Cabinet meeting will be held in private and not open to the public, if an item is being considered which is likely to lead to the disclosure of exempt or confidential information. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, members of the public can make representations about why that part of the meeting should be open to the public.

No such representations were received in respect of items on this agenda.

7. MINUTES

(Pages 15 - 20)

To approve and sign the minutes of the meeting held on 18th October 2017.

8. MATTERS REFERRED FROM A COUNCIL SCRUTINY COMMITTEE

At this point in the meeting items referred from a Council Scrutiny Committee requiring urgent consideration will be taken.

9. REVIEW OF CAMDEN MEDIUM TERM FINANCIAL STRATEGY (CS/2017/11)

All Wards

Report of the Cabinet Member for Finance and Transformation

(Pages 21 - 56)

This report:

- Notes that in response to the challenging financial climate of reductions to funding and cost pressures, including those in adult social care, the Cabinet intends to propose a 4.99% increase in council tax next year. This proposal will be included as part of the 2018/19 revenue Estimates and Council Tax Report for approval by Council in February.
- Provides an overview of the council's financial position and the deployment of its resources towards the achievement of outcomes in the Camden Plan.
- Sets out the outlook for council funding following the Autumn Budget and notes that the council expects to be able to set a balanced budget in 2018/19 subject to the delivery of the current financial strategy, council tax decisions and any changes to the council's funding outlook.
- Provides a progress report on the implementation of the 4 year, £78m financial strategy.
- Notes that the Council should prepare for the likelihood of further cuts after the delivery of the current strategy and introduces our

approach to closing the expected funding gap via a new medium term financial strategy.

- Notes the latest developments of the London-wide 100% Business Rates Retention Pilot for 2018/19.
- Provides an update of the current and potential financial implications of the Chalcots operation.
- Sets out various developments and pressures that will impact on the 2018/19 budget in preparation for setting a balanced budget in February 2018.
- Asks the Cabinet to agree new fees and charges and to agree the fees and charges where the proposed increase is over 5%, and to delegate decisions to agree increases below 5%.
- Sets out the primary financial risks the council faces over the medium-term, in particular regarding the capital programme.

10. COUNCIL TAX REDUCTION SCHEME 2018-19 (CS/2017/23)

All Wards

Report of the Cabinet Member for Finance and Transformation

(Pages 57 - 90)

This report recommends a Council Tax Reduction Scheme for working age people for the year 2018/19 to help people on low incomes pay their Council Tax.

By keeping the Council Tax Reduction Scheme at its current level, we are preventing further reductions in living standards for families receiving benefits meeting the Camden Plan's long term goal to eliminate child poverty in the borough and the Council's wider commitment to making Council Tax fairer.

It also looks at how the Council Tax Reduction Scheme operated in 2017/18

This report is coming to Cabinet because each financial year the Council must consider whether to maintain, revise or replace its scheme.

11. POLICY FOR AWARDED REDUCTIONS IN COUNCIL TAX AND BUSINESS RATES (CS/2017/39)

All Wards

Report of the Cabinet Member for Finance and Transformation

(Pages 91 - 110)

This report reviews the existing policy for awarding discretionary reductions in council tax and recommends introducing a new exemption for Camden care leavers who go on to live in Camden and have to pay council tax. The existing policy requires changes to it to come before Cabinet.

The exemption will support young people who have left care as they transition into independence and therefore makes a direct contribution to the Camden Plan objective of giving everyone a chance to succeed

and ensuring no one is left behind. It also supports the Council's Parenting Looked After Children strategy.

- 12. DELIVERING STRENGTHS BASED AND SUSTAINABLE ADULT SOCIAL CARE: PHASE TWO MEDIUM TERM FINANCIAL STRATEGY SAVINGS PROPOSALS (SP/2017/25)** **All Wards**
- Report of the Cabinet Member for Tackling Health Inequality and Promoting Independence (Pages 111 - 142)
- As set out in the Camden Plan, we want Camden to be a place where everyone can succeed and nobody is left behind. High quality sustainable adult social care is central to our ambition.
- Cabinet approved *Supporting people, connecting communities – Our plan for living and ageing well in Camden 2018 – 2025* in October 2017. This strategic plan is a whole Council approach for working with adults who may need support, their carers and wider communities. With Camden's population predicted to grow and increased demand upon services, rising expectations of citizens and significant financial challenges facing adult social care, the strategic plan sets out a sustainable model for the future. The principles of the strategic plan were agreed by Cabinet in December 2016, alongside an 'invest to change' approach to support the transformation of services and to achieve a further £2.39m of savings in 2018/19. This report therefore sets out the next phase of savings proposals for 2018/19. Cabinet is asked to agree the phase two medium term financial plan proposals.
- 13. COMMUNITY INVESTMENT PROGRAMME - UPDATE OF DELIVERY STRATEGY OF FUTURE PROJECTS (SC/2017/48)** **Gospel Oak; Haverstock; Kentish Town; St Pancras and Somers Town**
- Report of Cabinet Member for Investing in Communities
- The Community Investment Programme (CIP) is Camden's pioneering and ambitious approach to delivering a range of community infrastructure including affordable housing, schools, community facilities and improved social housing. CIP is the Council's key delivery vehicle for achieving the aims of the Camden plan – to work with our residents to realise their ambitions for their communities, to reduce inequality, share the benefits of economic growth and create vibrant and cohesive communities.
- (Pages 143 - 154)
- This report outlines the Council's approach to the development of options for Gospel Oak (incorporating West Kentish Town and Wendling estates), and the Council's exploration of development of sites at Camley Street. Camley Street currently suffers from a poor quality and unwelcoming environment. Vibrant mixed-use regeneration could provide significant community benefit. This report sets out how Camley Street might provide a capital receipt to support delivery of comprehensive estate-led regeneration in Gospel Oak, and reduce the financial risk associated with a large and complex regeneration

scheme of this scale.

The report outlines next steps to work up more detailed options for Gospel Oak including a feasibility study to develop deliverable schemes in collaboration with residents. The report sets out how the Council will progress options for mixed-use development at Camley Street that would deliver new employment space, homes and improved amenities and public realm for the wider area.

The report requests Cabinet approval to agree in principle the approach to use the Oseney Crescent (Greenwood Annexe) site for the provision of intermediate rented accommodation: converting empty sheltered accommodation into affordable homes for people who would otherwise not be able to afford to stay in the borough.

14. CAMDEN'S STATEMENT OF LICENSING POLICY 2018-2021 UNDER THE GAMBLING ACT 2005 (SC/2017/47)

All Wards

Report of the Executive Director Supporting Communities

(Pages 155 - 270)

This report sets out the purpose of Camden's Statement of Licensing Policy (the Policy) under the Gambling Act 2005 and explains the process the Council has followed to review and amend its current Policy.

The Policy helps to deliver the Camden Plan objectives of creating conditions for and harnessing the benefits of economic growth, and investing in our communities to ensure sustainable neighbourhoods.

It informs the Licensing Committee of the responses to the statutory 12 weeks consultation, proposes a number of changes to the existing Policy and the introduction of a Local Area Profile (LAP), which is an assessment of the key characteristics of Camden in the context of gambling-related harm.

This report presents the draft Policy at Appendix 1 and LAP at Appendix 2 and asks the Licensing Committee to consider, comment on and recommend that the Council approve and adopt the revised Policy and LAP for publication.

15. MARIA FIDELIS SCHOOL, NORTH GOWER STREET - STRATEGY FOR IMPLEMENTING MEANWHILE USES WHEN THE SITE BECOMES VACANT IN 2019 (SC/2017/50)

Regent's Park

Report of the Cabinet Member for Investing in Communities

(Pages 271 - 290)

The Maria Fidelis School in North Gower Street will be vacant in 2019 after the school relocates. The property is jointly owned by the London Borough of Camden and London & Continental Railways Ltd (LCR), with a legal agreement in place that deals with the site's management

strategy and future disposal. The long term strategy for the site is to realise its full development and disposal potential following the regeneration of the Euston area and near completion of the HS2 construction.

In the interim period the site will be used for meanwhile uses designed to mitigate against the impact of HS2. The Council has completed a feasibility study to identify and recommend the optimal temporary “meanwhile uses” scheme that it wishes to implement with LCR. This is a medium term measure over 10 years, before the full development and disposal potential of the site can be realised.

The proposed scheme includes temporary open space and the Euston Construction Skills Centre, that both provide essential mitigation to the community from the impact of HS2. It also meets Camden Plan objectives regarding economic growth and investing in our communities. This report seeks Cabinet approval of the recommended scheme, which is subject to detailed design and detailed agreement with LCR. This report is coming to Cabinet for decision in order to secure Member support, allowing both parties to commence implementation of the project at the earliest opportunity.

This report has an appendix which contains information exempt within the meaning of Schedule 12A to the Local Government Act 1972 and is not for publication. The appendix has therefore been circulated to Cabinet Members only.

If the Cabinet wishes to discuss the contents of a closed exempt appendix it may pass the proposed resolution identified at the end of the document to exclude members of the public and the press from the proceedings for that discussion.

16. TRANSFER OF ADULTS' COMMUNITY HEALTH SERVICES TO THE CAMDEN CLINICAL COMMISSIONING GROUP (SP/2017/25)

All Wards

Report of the Cabinet Member for Tackling Health Inequality and Promoting Independence

(Pages 291 - 300)

The Council and Camden Clinical Commissioning Group (CCG) have a contract dating back to 2006, known as a Section 75 (s75) agreement, under which the Council carries out commissioning and other functions on behalf of the CCG. The arrangement covers the commissioning of community health services for adults and children and the full range of mental health and learning disability services' commissioning. The teams are also responsible for commissioning a range of Council services. In November 2016, the CCG and the Council agreed that they would extend the existing arrangements to make the commissioning of CCG and Council services fully integrated within the Council's management structure. The Director of Integrated Commissioning undertook a staffing restructuring to give effect to this agreement and the new arrangements began in January 2017. There

is also a section 75 agreement for the management of the Better Care Fund.

However, in light of additional challenges that have emerged in the health system, the CCG governing body decided on 8 November 2017 to take back responsibility for the adults' community health commissioning functions. The CCG has made it clear that its decision is not a reflection on the work of the team but because of the additional pressures in the system, particularly preparing for an especially demanding winter and the additional financial challenges in the NHS. The Council understands the pressures that have led to this change of mind by the CCG and we know this winter will be a difficult one for our NHS colleagues. Therefore officers have accepted the CCG's decision and, as a result, the Executive Director, Supporting People, acting under the terms of the agreements, has given written approval to the necessary variations to the s75 agreements. [

It is important that the Council continues to work collaboratively with the CCG and all partners to integrate front-line services to deliver the objectives of the Camden Plan and the Camden local care strategy to benefit Camden residents.

The report sets out the progress made to date in integrated commissioning and the implications of the CCG's decisions for the Council and its staff. It should be noted that it is not anticipated that there will be any job losses as a result of this decision.

This report is coming to Cabinet because the CCG's decision to resume responsibility for adults' community health commissioning is of significance in relation to the future arrangements for important services for Camden residents.

17. PROCUREMENT STRATEGY: FILM SERVICE (SC/2017/51)

All Wards

Report of the Cabinet Member for Promoting Culture and Communities (Pages 301 - 326)

This report outlines the current arrangement for the delivery of the Council's Film Service, which co-ordinates location filming activity in the borough, and the proposed procurement strategy for a replacement arrangement.

This report is necessary because the current delivery contract with FilmFixer Limited is due to expire in May 2018 and Cabinet is being asked to agree the procurement strategy for Camden to lead on a tender process in partnership with London Borough of Islington and London Borough of Lambeth to procure a new supply contract.

The report outlines how the new contract aims to support the Camden Plan outcomes and priorities for social and economic improvement and to ensure the service we provide is of a high standard and value for money (see Section 7), and sets out our approach to community

engagement via an ongoing consultation strategy (see section 8).

18. CHALCOTS ESTATE PERMANENT CLADDING SOLUTION UPDATE (SC/2017/56)

Belsize

Report of the Leader of the Council

(Pages 327 - 332)

This report sets out the Council's progress on the removal and replacement of the external cladding facade at the five Chalcots Estate blocks in Swiss Cottage. This report in particular outlines the recommended process for seeking planning approval for the permanent cladding facade replacement. This update is being brought at this stage prior to the final decision in January. The report sets out the below:

- Background to the Council's work including an update on progress to date including removal of the current system and interim measures;
- Information on the proposed permanent cladding facade replacement options including the outcome of resident engagement; and
- An outline of the process for seeking planning approval.

19. ANY OTHER BUSINESS THAT THE CHAIR DECIDES TO TAKE AS URGENT

LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION

Proposed resolution:

THAT the press and public be excluded from the proceedings of the Cabinet on 6th December 2017 during consideration of the respective item on the agenda on the grounds that it is likely, in view of the nature of the business to be transacted, that were members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972.

Specifically -

Publicity in respect of item 15 would be likely to lead to the disclosure of information relating to the financial or business affairs of any person (including the authority holding that information) in accordance with paragraph 3 of schedule 12A to the Local Government Act 1972 and the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

AGENDA ENDS

The date of the next meeting will be Wednesday, 24 January 2018 at 7.00 pm in Council Chamber, Town Hall, Judd Street, London WC1H 9JE.

